Reserve Fund Study My Condominium

Plan 012 3456



Number of Units	36
Number of Buildings	1
Building Construction	2001
Contact	Ima Happy
Position(s)	President
Contact Phone	403.555.4321
Report Date	August 8, 2006
Reserve Fund Study Prepared by	M3 Consulting

Executive Summary of Findings

My Condominium

012 3456

This summary has been prepared as a reference of pertinent facts and estimates of the Reserve Fund Study. It is provided for your convenience but readers are advised to refer to the full text of this Reserve Fund Study for more detailed information.

> Annual Replacement Contribution 9419.18

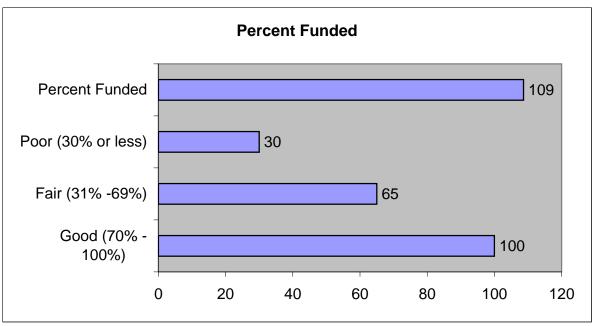
Monthly Replacement Contribution 784.93

Opening Fund Balance 17500

Current Reserve Required 16107

Shortfall / Surplus in Reserve Fund to date 1393

Percent Funded 109%



Reserve Components

Building - Structural	Capital Expenditure	Operating Budget	Not Applicable
Foundations and Underground Services	х	-	-
Balcony, Deck, Awning, Railings	х	-	-
Exterior Wall Assemblies	х	-	-
Window Assemblies	х	-	-
Door Assemblies	х	-	-
Roof Assembly	х	-	-
Building - Finishes and Decoration	Capital Expenditure	Operating Budget	Not Applicable
Flooring	х	-	-
Decoration	х	-	-
Lobby Entrance & Site Signage	х	-	-
Mechanical And Electrical Systems	Capital Expenditure	Operating Budget	Not Applicable
Plumbing Systems	х	-	-
Heating, Ventilation and Air Conditioning	х	-	-
Fire Protection, Access Controls & Safety Systems	x	-	-
Electrical Systems	х	-	-
Elevator System	х	-	-
Site Improvements and Social Facilities	Capital Expenditure	Operating Budget	Not Applicable
Site Improvements and Social Facilities Garbage Disposal			
	Expenditure		
Garbage Disposal	Expenditure		Applicable -
Garbage Disposal Laundry Rooms	Expenditure		Applicable - X
Garbage Disposal Laundry Rooms Hot Tub, Sauna	Expenditure		Applicable - X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment	Expenditure		Applicable - X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall	Expenditure		Applicable - X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool	Expenditure		Applicable - X X X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall	Expenditure		Applicable - X X X X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court	Expenditure X - - - - - - - - - - - - - -		Applicable - X X X X X X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway	Expenditure X - - - - - - - - - X		Applicable - X X X X X X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e	Expenditure X - - - - - - - - - X		Applicable - X X X X X X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems	Expenditure X - - - - - - - - - X		Applicable - X X X X X X X X X X X X X X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems Water Supply Systems	Expenditure X - - - - - - - - - X		Applicable - X X X X X X X X X X X X X X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems	Expenditure X - - - - - - - - - X		Applicable - X X X X X X X X X X X X X X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems Water Supply Systems Fence	Expenditure X		Applicable - X X X X X X X X X X X X X X X X X X
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems Water Supply Systems Fence Landscaping	Expenditure X - - - - - - - - X X X - - - X X X - - - X X Z	Budget - - - - - - - - - - - - - - - - - - -	Applicable

Reserve Components

	Re	placement	1 st			
Building - Structural		Cost	Replacement			
Foundations and Underground Services	\$	5,000	2012			
Balcony, Deck, Awning, Railings	\$	25,920	2020			
Exterior Wall Assemblies	\$	4,568	2013			
Window Assemblies	\$	28,728	2025			
Door Assemblies	\$	23,040	2030			
Roof Assembly	\$	9,821	2025			
	Re	placement	1st			
Building - Finishes and Decoration		Cost	Replacement			
Flooring	\$	870	2015			
Decoration	\$	653	2015			
Lobby Entrance & Site Signage	\$	1,250	2015			
	Re	placement	1st			
Mechanical And Electrical Systems		Cost	Replacement			
Plumbing Systems	\$	6,500	2010			
Heating, Ventilation and Air Conditioning	\$	12,500	2021			
Fire Protection, Access Controls & Safety Systems		1,500	2026			
Electrical Systems	\$	4,500	2020			
Elevator System	\$	1,250	2015			
	Re	placement	1st			
Cite Improvements and Casial Facilities		-				
Site Improvements and Social Facilities		Cost	Replacement			
Garbage Disposal	\$	Cost 1,500	Replacement 2015			
Garbage Disposal Laundry Rooms	\$ \$	Cost 1,500 0	Replacement 2015 2015			
Garbage Disposal Laundry Rooms Hot Tub, Sauna	\$ \$	Cost 1,500 0	Replacement 2015 2015 2015 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment	\$ \$ \$	Cost 1,500 0 0	Replacement 2015 2015 2015 2106 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems	\$ \$ \$ \$	Cost 1,500 0 0 0	Replacement 2015 2015 2106 2106 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall	\$ \$ \$ \$	Cost 1,500 0 0 0 0 0	Replacement 2015 2015 2106 2106 2106 2106 2106 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool	\$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool	\$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0 0 0	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0 13,125	Replacement 2015 2015 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0 0 0 13,125 5,625	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106 2015 2015 2015 2016 2106 2030 2030			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0 0 13,125 5,625 0	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2015 2015 2106 2106 2106 2030 2030 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems Water Supply Systems	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0 13,125 5,625 0 0 0	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2030 2030 2106 2106 2030 2106			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems Water Supply Systems Fence	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0 0 0 13,125 5,625 0 0 0 6	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2030 2030 2106 2106 2030 2030 2106 2106 2020			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems Water Supply Systems	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0 0 0 13,125 5,625 0 0 6 750	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2030 2030 2106 2030 2020 2012			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems Water Supply Systems Fence Landscaping	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0 13,125 5,625 0 0 0 6 750 placement	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2030 2030 2106 2030 2020 2020 2012 1st			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems Water Supply Systems Fence Landscaping Reports	\$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$	Cost 1,500 0 0 0 0 0 0 0 0 0 0 13,125 5,625 0 0 0 6 750 placement Cost	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2030 2030 2106 2030 2020 2020 2012 1st Replacement			
Garbage Disposal Laundry Rooms Hot Tub, Sauna Playground Equipment Satellite Systems Social Hall Swimming Pool Wading Pool Tennis Court Asphalt - Pavement, Parking, Driveways, Walkway Concrete - Sidewalks, Parking, Pads, Driveways, e Sewer Systems Water Supply Systems Fence Landscaping	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Cost 1,500 0 0 0 0 0 0 0 0 0 13,125 5,625 0 0 0 6 750 placement	Replacement 2015 2015 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2106 2030 2030 2106 2030 2020 2020 2012 1st			

Window Assemblies

Capital Expenditure	Х
Operating Budget	
Not Applicable	

Description of Item and Deficiency Analysis:

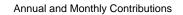
Measurements for this item came to approximately 9272 sq/ft. The building has original slider and fixed windows. All windows in good condition with no fogging or freeze up noted at time of survey. Checked for cracked, broken, or missing panes but none noticed. No windows painted shut. Panes from sliders properly secured with no latches broken at time of survey. Checked the condition of the window frames and sashes in one unit and was found to be in good condition for windows inspected. Inspected screens for torn sections and holes and no occurrences noticed. At time of inspection, windows not tested for ease of operation. No rotting or corroded sections noticed with this item.

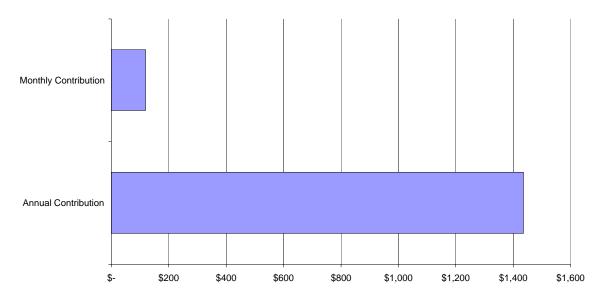
As the need for replacing of windows can come from faulty windows, poor installation of the windows themselves and weather conditions (cold, rain, sunlight, dust, etc.), the lifespan of these windows are difficult to determine. Prefinished vinyl/aluminum clad windows generally have a lifespan of approximately 20 years. The conditions of the windows should be checked by the maintenance person(s) and amounts might need to be allocated sooner if the windows are not able to meet their normal lifespan. At time of survey, no builder details were available in either a sales binder outline, Condominium financial information or architectural plans indicating if repairs and replacements to this item have occurred. No warranties or guarantees will be assumed for this item.



Window Assemblies

Capital Expenditure Operating Budget Not Applicable		× - -
Estimated Lifespan Actual Age Effective Age Remaining Lifespan		20 1 1 19
Year of Replacement Year of 2 nd Replacement Year of 3 rd Replacement Year of 4 th Replacement		2025 2045 2065 2085
Unit Quantity Unit Cost Estimate Current Replacement Cost	\$	1008 28.5 28,728
Annual Contribution Monthly Contribution % of Total Contribution	\$ \$	1,436 119.70 15%
Actual Present Fund Current Reserve Required Shortfall or Surplus to Date	\$ \$ \$	2,669 1,436 1,232





Door Assemblies

Capital Expenditure	X
Operating Budget	
Not Applicable	

Description of Item and Deficiency Analysis:

A component price for this item will be given and it includes the replacement and repairs of 1 glass patio door and 1 single passage per unit as well as passage door into the boiler/electrical room, glass main doors leading into the building and passage doors leading into the stairwells. The overhead garage doors for building 2 are also considered in this section. Realistically, the component that will require the most attention under this category will likely be the garage doors and the main passage doors into the buildings. As this building has high owner occupancy, breaking of main entrance doors due to "moving in and out" of tenants is unlikely.

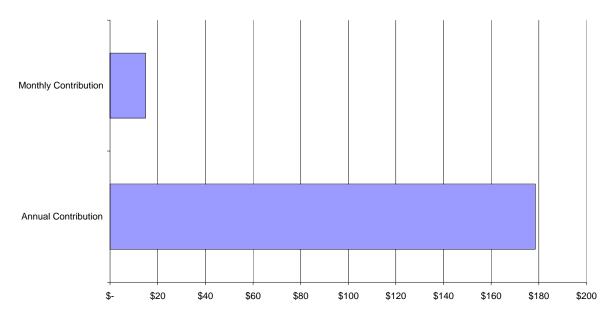
Doors leading into buildings and units tend to require more maintenance than full replacement. Doors should also be considered part of annual maintenance rather than exclusively a scheduled item for full replacement. Time frames given for this item are budgetary suggestions but this item should be repaired and replaced as required. Exterior doors checked for cracked, chipped, broken sections but no occurrences noted.



Door Assemblies

Capital Expenditure Operating Budget Not Applicable		x - -
Estimated Lifespan Actual Age Effective Age Remaining Lifespan		25 1 1 24
Year of Replacement Year of 2 nd Replacement Year of 3 rd Replacement Year of 4 th Replacement		2030 2055 2080 2105
Unit Quantity Unit Cost Estimate Current Replacement Cost		720 32 23040
Annual Contribution Monthly Contribution % of Total Contribution	\$ \$	179 14.88 2%
Actual Present Fund Current Reserve Required Shortfall or Surplus to Date	\$ \$ \$	332 179 153





My Condominium	Estimated	Actual	Effective	Remaining	Curre	ent	Ann	ual	% of	Actual	Current		Shortfall
20-Feb-06	Lifespan	Age	Age	Lifespan	Replace	ement	Replac	ement	Total	Present	Reserve		to date
					Cos	st	Contril	oution	Contribution	Fund	Required		
Building - Structural													
Foundations and Underground Services	7	1	1	6	\$	5,000	\$	714	8% \$	1,327	\$7	14 \$	613
Balcony, Deck, Awning, Railings	15	1	1	14	\$ 2	25,920	\$	1,728	18% \$	3,210	\$ 1,7	28 \$	1,482
Exterior Wall Assemblies	8	1	1	7	\$	4,568	\$	571	6% \$	1,061	\$ 5	71 \$	490
Window Assemblies	20	1	1	19	\$ 2	28,728	\$	1,436	15% \$	2,669	\$ 1,4	36 \$	1,232
Door Assemblies	25	1	1	24	\$	4,464	\$	179	2% \$	332	\$1	79 \$	153
Roof Assembly	20	1	1	19	\$	9,821	\$	491	5% \$	912	\$ 4	91 \$	421
Building - Finishes and Decoration													
Flooring	10	1	1	9	\$	870	\$	87	1% \$	162	\$	87 \$	75
Decoration	10	1	1	9	\$	653	\$	65	1% \$	121	\$	65 \$	56
Lobby Entrance & Site Signage	10	1	1	9	\$	1,250	\$	125	1% \$	232	\$1	25 \$	107
Mechanical and Electrical Systems													
Plumbing Systems	8	8	4	4	\$	6,500	\$	813	9% \$	1,510	\$ 3,2	50 \$	(1,740)
Heating, Ventilation and Air Conditioning	25	26	10	15	\$ 1	12,500	\$	500	5% \$	929	\$ 5,0	00 \$	(4,071)
Fire Protection, Access Controls & Safety Systems	25	5	5	20	\$	1,500	\$	60	1% \$	111	\$ 3	00 \$	(189)
Electrical Systems	15	1	1	14	\$	4,500	\$	300	3% \$	557	\$ 3	00 \$	257
Elevator System	10	1	1	9	\$	1,250	\$	125	1% \$	232	\$1	25 \$	107
Site Improvements and Social Facilities													
Garbage Disposal	10	1	1	9	\$	1,500	\$	150	2% \$	279	\$ 1	50 \$	129
Laundry Rooms	15	4	6	9	\$	0	\$	0	0% \$	0	\$	0 \$	(0)
Hot Tub, Sauna	100	0	0	100	\$	0	\$	0	0% \$	0	\$-	\$	0
Playground Equipment	100	0	0	100	\$	0	\$	0	0% \$	0	\$ -	\$	0
Satellite Systems	100	0	0	100	\$	0	\$	0	0% \$	0	\$ -	\$	0
Social Hall	100	0	0	100	\$	0	\$	0	0% \$	0	\$ -	\$	0
Swimming Pool	100	0	0	100	\$	0	\$	0	0% \$	0	\$-	\$	0
Wading Pool	100	0	0	100	\$	0	\$	0	0% \$	0	\$-	\$	0
Tennis Court	100	0	0	100	\$	0	\$	0	0% \$	0	\$-	\$	0
Asphalt - Pavement, Parking, Driveways, Walkways, etc	25	1	1	24	\$ 1	13,125	\$	525	6% \$	975	\$ 5	25 \$	450
Concrete - Sidewalks, Parking, Pads, Driveways, etc	25	1	1	24	\$	5,625	\$	225	2% \$	418	\$ 2	25 \$	193
Sewer Systems	100	0	0	100	\$	0	\$	0	0% \$	0	\$-	\$	0
Water Supply Systems	100	0	0	100	\$	0	\$	0	0% \$	0	\$-	\$	0
Fence	15	1	1	14	\$	7,168	\$	478	5% \$	888	\$ 4	78 \$	410
Landscaping	7	1	1	6	\$	750	\$	107	1% \$	199		07 \$	92
Miscellaneous													
Engineering Reports	10	1	1	9	\$	2,500	\$	250	3% \$	464	\$ 2	50 \$	214
Reserve Fund Study	5	0	0	5	\$	2,450	\$	490	5% \$	910	\$-	\$	910
TOTALS					• • • •		•	<u> </u>		4= 505	• • • • •		4 000
TOTALS					\$ 14	0,643	\$	9,419	100% \$	17,500	ə 16,1	07\$	1,393

Frequently Asked Questions

What is a Reserve Study and what is its' purpose?

A Reserve Study is the art and science of anticipating, and preparing for, major common area repair and replacement expenses.

A Reserve Study allows the Board and Management to offset the ongoing deterioration of the common areas with Funds to ensure the timely repair, replacement or restoration of those common areas. When properly done, irregular Reserve expenses are offset by ongoing, regular Reserve contributions. Special assessments are then left for true emergencies, not expenses that could have been anticipated.

The purpose of this report is to provide cost estimates for the building components that will be subject to major repairs, replacement or restoration over the life of the property, and to provide an estimate of the funding required for such major repairs and replacement. The study is to be conducted in accordance with the reserve fund standards outlined in the Alberta Condominium Property Act

A reserve fund study is an analysis of the common property of a Condominium Corporation to determine the financial health of the capital replacement reserve fund.

A study will:

- Provide an inventory of all building components which are subject to a physical, functional deterioration
- Analyze the present condition of all the components and estimate the effective age and remaining life of each component
- Estimate the cost of repair, replacement, or restoration of each component
- Determine the amount of funds currently accumulated by the Condominium Corporation for the purpose of repairing, replacing or restoring the components identified in the study
- Make recommendation as to the appropriate amount of funds required to meet the future financial obligation of the Condominium Corporation.

What's the difference between a Reserve Fund Study and a Reserve Fund Plan?

A Reserve Fund Report is a financial document detailing the findings of the study, the qualifications of the analyst and other matters relevant to operation of the Condominium Corporation as they relate to the reserve fund.

The report provides the basis for funding major repairs, replacements, or restorations of the common area building components and provides a practical guide for budgeting and planning maintenance programs.

A Reserve Fund Plan is a plan that must be approved by the Board of Directors upon receiving and reviewing the reserve fund study. The plan must establish the Reserve Fund and set out the method of and amount of contribution be made by the unit holders.

What are the two main parts in the Reserve Study?

Every Reserve Study has two parts: information on the physical condition of the property and the financial analysis performed using that information. It is natural, therefore, to divide the Reserve Study into these two parts.